

## WEST NORTHAMPTONSHIRE HEALTH AND WELLBEING BOARD

Report Title	ICS Transition Programme Update
Report Author	Bhavna Gosai, Head of Programme Delivery ICS

Contributors/Checkers/Approvers		
Other Director/SME	Eileen Doyle	ICS Transition Director
	Alison Gilbert	<i>NHCP System Director of Transformation</i>

### List of Appendices

Appendix A provides an update against the milestones

#### 1. Purpose of Report

---

- 1.1 This report looks to brief members as to the overall position of the ICS transition programme and provide summary updates for all workstreams.

#### 2. Executive Summary

---

- 2.1 The ICS programme is developing, we have a number of workstreams on track, with Clinical Leadership Model, Integrated Care Partnership Design and enabling workstreams now mobilising. Work is underway to support the workstreams to define the scope and to develop the critical work plan by ensuring engagement with stakeholder across the system. The system leaders have agreed to incorporate the Integrated Care Partnership Designed with place and sub model as they are intrinsically aligned d a short summary of the report's contents.

#### 3. Recommendations

---

- 3.1 It is recommended that the Board:

- a) This report is for information and noting

## **1. Introduction**

Leaders from across the Northamptonshire system have worked together to design the 'blueprint' of the future Northamptonshire ICS. The blueprint is intended as the start of an ICS design that will help address the sustainability of our system and realise our vision to create a positive lifetime for all, of health, wellbeing, and care in our communities.

In parallel with this process, the Development Steering Group and PA Consulting (external consultancy support) team developed a transition 'roadmap.' This mapped out the key activities which would be required to first develop the detail of the blueprint and then to prepare for implementation of its key elements from April 2022 (subject to legislation). The roadmap outlines a transition programme consisting of nine workstreams. These include four 'ICS development' workstreams, four 'cross-cutting and support' workstreams, and an overarching programme management workstream.

In July 2021, the ICS Transition Programme mobilised a second phase of work, to develop a programme team and start mobilising the delivery programme.

## **2. ICS Transition Programme**

The ICS programme is developing, we have a number of workstreams on track, with Clinical Leadership Model, Integrated Care Partnership Design and enabling workstreams now mobilising. Work is underway to support the workstreams to define the scope and to develop the critical work plan by ensuring engagement with stakeholder across the system. The system leaders have agreed to incorporate the Integrated Care Partnership Designed with place and sub model as they are intrinsically aligned.

Appendix A provides an update against the milestones.

The Programme Management Office mobilisation is underway with the appointment of two programme leads to support specific workstreams between now and to the end of March 2022. The members of the team have started and they are embedding into the ICS Programme of work.

## **3. Readiness to Operate Statement**

Readiness to Operate Statement (ROS) published on 18th Aug 2021.

The ROS is a high-level statement to confirm that all legally required, and operationally critical elements are in place ready for the establishment of each ICB as a statutory body on 1 April 2022. The statement is underpinned by a ROS checklist.

The preparations to establish new ICBs will include work by CCGs to undertake due diligence in readiness for their closedown and the ROS checklist includes reference to this due diligence work.

All current ICS leaders (and subsequently designate leaders of ICBs) should use the ROS as the basis for their preparations to establish the new ICB, including working with accountable officers of CCGs to ensure that people and property are safely transferred from CCGs to ICBs. This work will be supported by NHS England and NHS Improvement regional teams.

Reporting on progress to the regional team against the ROS checklist will be required on the following dates:

- 29 October 2021
- 31 December 2021
- 14 February 2022
- In March 2022, the ICB chief executive (designate) and relevant NHS England and Improvement regional director will jointly sign the ROS.

The system used the agreed methodology to provide an open and honest reflection of the Northamptonshire ICS. This was submitted to NHSEI on 29 October 2021.

Initial feedback indicates good progress however a few areas required further clarity for the next submission which is due on 31 December 2021.

Regional teams are reviewing our ROS submission alongside other Integrated Care Systems with the National team to assess our readiness for becoming an ICS for April 2022.

#### **4. Update on System Development Plan**

At the end of Q1 21/22 the Northamptonshire Health and Care Partnership (NHCP), alongside other Integrated Care Systems (ICS), submitted their System Development Plan (SDP) to the relevant NHSEI regional team. This plan outlined progress to date, priority development areas for the remainder of 2021/22 and plans to deliver statutory requirements by April 2022. The system updated and returned Q2 SDPs to the regional team on 29 October 2021. For the next submission the system will continue with the development of the SDP by including delivery plans with critical milestones to be achieved.

The Q2 submission detailed the progress made through the ICS transition programme locally in Northamptonshire, along with key elements that align to the statutory requirements to be in place from April 2022, and the wider longer-term development needs. We will continue to work closely with both Strategy & Transformation and ICS Development leads within NHSEI on SDP development and submission.

Overall progress is rated Amber, because a couple of are not yet mobilised and some workstream deliverables are overdue versus planned progress, as a result of capacity (both due to recent holidays as well as day jobs) as well as some engagement challenges.

Next steps are for a programme are to embed the new programme team, reflect the comments back from the regional team within our next submission of the ROS and SDP.